

Vision Priority	Programme/Project name	Brief description	Directorate	Scheduled start date	Scheduled end date	TO BE DELIVERED IN 2022/23? - Y/N	COMMENTS ON DELIVERY	Individual Projects that are part of the wider Vision 2025 activity (new or incomplete - does not include business as usual activity)	DMD Updates September 2022
Let's drive inclusive economic growth	Delivery of Western Growth Corridor	Western Growth Corridor is the creation of an inclusive and sustainable new community within the heart of Lincoln, providing 3,200 new homes, a local centre with a range of neighbourhood service provision including a new primary school and a new Leisure Village with a range of commercial opportunities. Work on site is expected to start in 2023 with up to 300 new homes delivered by 2025.	DMD	2020	2025+	Y	Delivery will start on site in 2023	1 - To gain outline planning permission in 2022 2. Phase 1a - commence infrastructure and housing work on site 3. Phase 1b/c - continue infrastructure and wider delivery 4. Support services to deploy significant levels of capacity to support this development	1. Planning permission consent obtained in January 2022 2. Detailed work underway to enable Phase 1a infrastructure to start on site in 2023 3. £20 million LUF 2 Bid to accelerate provision of Tritton Road overbridge and pedestrian/cycle bridge submitted in August 2022 - awaiting outcome from central government. 4. Additional capacity being put in place to support the project
Let's drive inclusive economic growth	Transport Task Force and Transport Strategy	Working with partners, we will seek to deliver key schemes identified within the Lincoln Transport Strategy. The Transport Taskforce will review all forms of movement in and around the city seeking to improve rail connectivity, increase rail passenger numbers, increase bus service frequency and improve the cycle and walking paths across the city.	DMD	2022	2025+	Y	Look to re-establish the Transport Task Force as part of the development of the new Place Board for the City - continue working with LCC through the Lincoln Transport Board that they have established for the public sector.	1. Deliver the agreed actions in the Transport Strategy including neighbourhood mobility hubs and the bus services improvement plan (linked to the Parking strategy (3) and Place Board (11))	Support given to the Bus Service Improvement Plan and the work of the Lincoln Transport Strategy Board
Let's drive inclusive economic growth	Inclusive Growth Strategy	In response to the Health and Wellbeing work, we will develop an inclusive Growth Strategy to set out how we will address the economic inequalities within the city (e.g. low household income) as part of tackling the wider determinants of health	DMD	2022	2023	Y	Provides the overarching strategy for the levelling-up agenda for Lincoln and the direction for funding such as the UKSPF (UK Shared Prosperity Fund) Includes delivery of the UKSPF programme	1. Develop the Inclusive Growth Strategy and identify the interventions required (This links to the Place Board) 2. Develop with partners and submit an Investment Plan for UKSPF for 22/23- March 2025 3. Deliver the Lincoln UKSPF Programme	1. Draft strategy by March 2023 2. UKSPF Investment Plan submitted August 2022 - awaiting government feedback 3. Ready to start once government approval obtained
Let's drive inclusive economic growth	Review our parking strategy in response to Covid 19 and the aspirations articulated within the Lincoln Transport Strategy	Deliver a comprehensive parking strategy for the city council operated car parks in the city, addressing numerous objectives for the work. Also to interface with transport planning across various modes of travel at a city and county level	DMD and DCE	2020	2022	Y	Commissioning work during April	1. Review our parking strategy in response to Covid 19 and the aspirations articulated within the Lincoln Transport Strategy	Work starting in September 2022
Let's drive inclusive economic growth	City Centre Vibrancy - Central Market & City Square	By restoring the grade II Lincoln Central Market and City Square, we will create a strong, sustainable indoor and outdoor market offer in Lincoln. This will create an anchor destination within the Cornhill Quarter which will support high quality independent trading, promoting local produce and start-up retail and creative businesses.	DMD	2020	2023	Y	Started on site in April 2022 with an 18 month build time.	1. Finalise contract and costs for a start on site in April 2022 - Central Market and City Square - due to complete Autumn 2023 2. Agree management arrangements for the Markets and if necessary commence letting - 2022/2023	1. Costs finalised within budget and contract let that enabled a start on site in April 2022. Work on schedule. 2. First letting currently in legals. Management arrangements yet to be agreed.

Let's drive inclusive economic growth	City Centre Vibrancy - Tentercroft Street	We are transforming this area of the city into a new "city living" concept, which will nurture the development of apartment living, entrepreneurial businesses and job opportunities next to the Transport Hub, Lincoln Central Railway Station and High Street. The development of Tentercroft Street will connect the emerging green corridor in Sincil Bank, along Tentercroft Street, right into the heart of the city	DMD	2020	2025	Y	Feasibility work on the scope and phasing for development will start in Autumn 2022 with procurement through a Framework agreement for a developer partner.	1. Undertake a detailed feasibility study for a mixed use development and identify funding (2022) in order to take the development forward	Discussions with partners underway. Further feasibility and scoping delayed - will commence in 2023.
Let's drive inclusive economic growth	Becoming a Digital City	Lincoln's sustainable and inclusive economic growth is centred on it becoming a smart place that is truly digitally enabled. Having smart digital networks will support business innovation as well as access to transport, healthcare and a range of other services. We will work with partners to implement this digital network to ensure access for all across the city.	DMD	2020	2025	Y	Facilitation role underway	1. Supporting private sector investment in fixed fibre provision to premises/homes across the city 2. Supporting delivery of the Lincoln Made Smarter project 3. Supporting delivery of the Lincoln Connected project	1. Officer support given to City Fibre and discussions with another broadband provider underway. 2. Town Deal projects progressing.
Let's drive inclusive economic growth	Small Business Growth & Support Strategy (Inc. managed workspaces)	Building upon the support we already provide to start up and small businesses, we will continue to develop our workspaces and business premises offer so that businesses of all sizes and types can make Lincoln their home. Lincoln Science and Innovation Park, alongside BG Futures, Mosaic and Spark house will continue to drive partner collaboration in support of small businesses.	DMD	2020	Mar-23	Y	Work to commence Autumn 2022	1. Develop a strategy for small business support 2. Identify and deliver the programme resulting	Strategy to be completed in 2023 following realignment of resources.
Let's drive inclusive economic growth	Waterside East	Currently a forgotten area of the city, Waterside East has brilliant potential to become another type of "city living". We will develop a masterplan that will regenerate the area, by maximising the waterside location and the easy cycle and walking routes.	DMD	2022	2025	Y	Community engagement to take place in 22/23 to inform next phases of delivery	1. Further feasibility work including a masterplan, an energy plan and a contaminated land remediation strategy (2022) 2. Identify phasing and funding for delivery of the masterplan work	Review of high level capacity study to understand scope and feasibility of future development underway - further work subject to resources/capacity.
Let's drive inclusive economic growth	Be Lincoln	Be Lincoln is a marketing campaign that promotes Lincoln as a visitor, business and educational destination. This partner led campaign will promote the trade, talent and tourism offering of the city, making it clear that Lincoln is proud, welcoming, ambitious and extraordinary.	DMD	2020	2025	Y	Work on scoping a Place Board has commenced	1. To develop and establish a Lincoln Place Board 2. Be Lincoln marketing campaign	Place board work ongoing with contractor and key stakeholders - will develop further as part of delivery of UKSPF and the Inclusive Growth Strategy
Let's drive inclusive economic growth	Town Deal programme	As Lincoln is receiving Government funding for the Town Deal - a programme of specifically designed projects has been built to ensure the Town Deal Partnership delivers the key aims (this follows the development of the Town Investment Plan in Y1). Following receipt of agreement to then deliver the action plan	DMD	2020	2022	Y	All business plans approved - now at project delivery, monitoring and evaluation stage	1. Manage monitor and evaluate the Town Deal programme as the accountable body 2. Commence delivery of priority transport schemes identified in the Town Deal (Sincil Bank and Wigford Way)	Project updates given in section 5 of the main report

Let's drive inclusive economic growth	Heritage Asset Programme - Deliver phase 1 plans for Heritage Action Zone	The cities heritage is a key part of its identity and supports the investment and attraction to the city. Key to the visitor economy is working with communities and partners across the city. This scheme aims to maintain, protect and restore city centre shop fronts, historical buildings and heritage sites at risk Funding a range of projects including the Market, St Mary's Guildhall and the Shopfronts	DMD/DCE	2020	2024	Y	Project well established now	1. Delivery of the HAZ programme - Continue the excellent progress already made in the cultural, physical intervention and community engagement strands of this key project delivering high quality heritage led regeneration, reinforcing the special character and history of this part of the city 2. Delivery of the City Council HAZ projects (central market, Greyfriars etc.)	1. Recognised as a high-performing HAZ programme. 2. Central Market underway and further funding decision on Greyfriars expected in Autumn 2022.
Let's reduce all kinds of inequality	Work with training providers, businesses and partners to increase opportunities for local people to access training and employment	This will help people access training and employment through working with employers to develop training programmes for staff with low pay, targeted training for disadvantaged groups, work with schools for careers advice geared to the local economy and improve community access to education and training providers with a particular focus on supporting adults into work.	DMD	2023	2025	N	Opportunity with UKSPF to work with partners and fund part of this work - some scoping work therefore may need to be brought forward into 22/23 with delivery still in 23/24	1. A project from the Inclusive Growth Strategy will be to work with training providers, businesses and partners to increase opportunities for local people to access training and employment	UKSPF will accelerate this work providing opportunities to connect charity and faith sector with providers and the community.
Let's reduce all kinds of inequality	Supporting the third sector to develop innovative solutions to train and upskill our communities	This project will have a specific focus on signposting residents to relevant advice and guidance, providing a greater training offer and upskilling our communities. Collectively the support offered will assist residents to move out of poverty and into stable employment, with increased opportunity for career progression.	DMD	2023	2025	N	Link to UKSPF - may need to bring scoping work forward but keep delivery in 2023/4	1. Supporting the third sector to develop innovative solutions to train and upskill our communities	UKSPF will accelerate this work providing opportunities to connect charity and faith sector with providers and the community